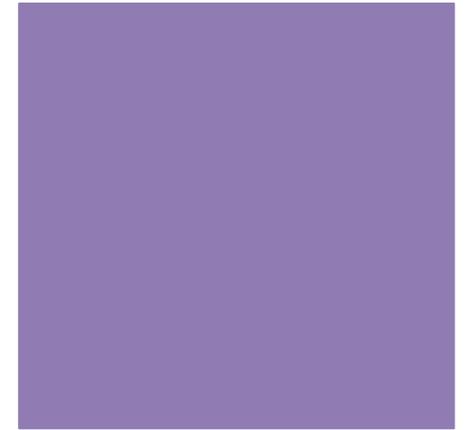




Collaboration

Unit 2.5: How to plan
collaboration management
in work place



+ Collaboration management

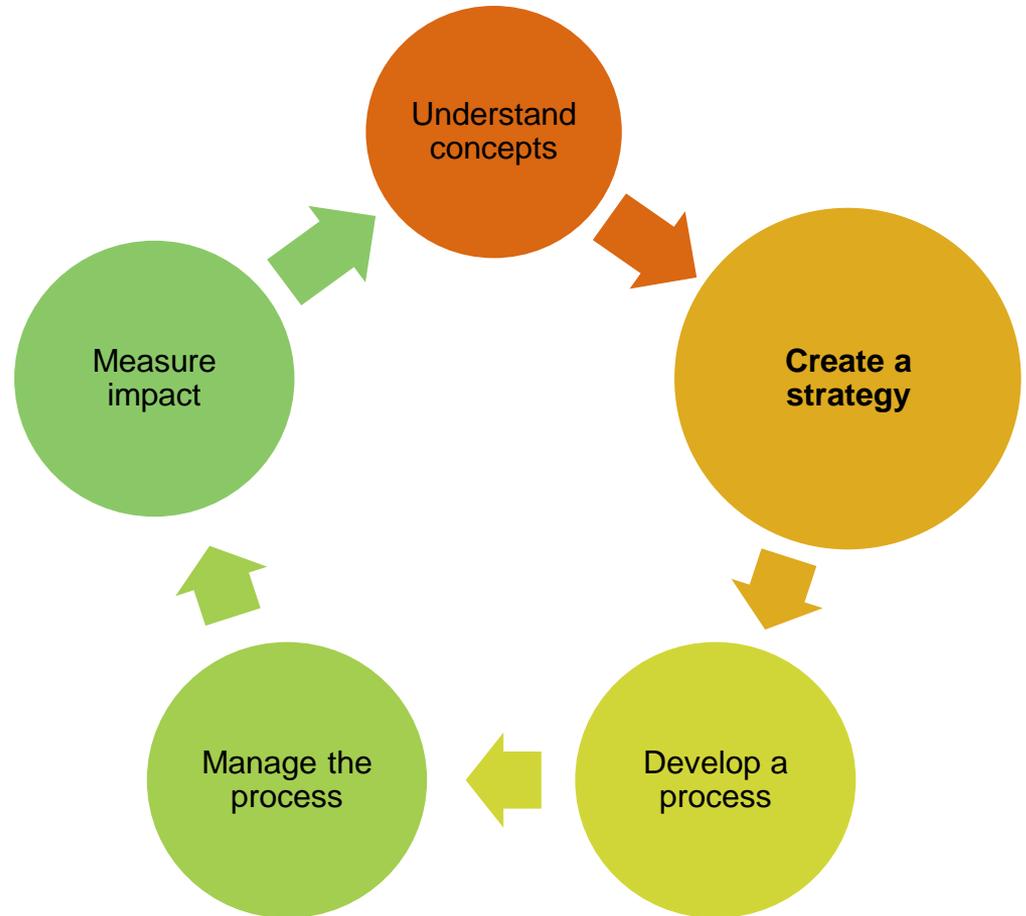
The main focus is about the information how to plan collaboration management in workplace.

Aims:

- Choose collaboration type

Learning Outcomes:

- The learner should be able to understand collaboration management
- The learner should be able to demonstrate leadership in collaboration
- The leader should have learned some practical communication skills





Important things to know

The most important things you need to know about collaboration management are:

- It is a complex decision-making process with decisions on all managerial levels.
- The main goal is to satisfy the needs of the people who are collaborating.
- All activities need to occur according to the agreed principles of management and collaboration.
- You need to find a suitable balance between the efforts for commercial success and maintaining the goals of the cooperating parties.
- You need to focus on reaching a goal via effective use of resources.

+ Choose collaboration type

- Choosing a collaboration type depends a lot on the type of activity you are going to carry out.
- Leadership is grounded in a relationship between leaders, followers, and their common goal.

External or internal collaboration

“Essentially, people want to be led, not managed”.





Create a collaborative team and guidelines

Here are some guidelines for how you can create a successful team.

1. Investing in signature relationship practices,

2. Modelling collaborative behaviour. Practivce what you preach!

3. Creating a „gift culture“. This can be done through mentoring and coaching, enabling necessary networks to be built.

4. Supporting a strong sense of community. Building community builds collaborative practice.



Create a collaborative team and guidelines

Here are some guidelines for how you can create a successful team.

5. Ensuring the requisite skills.

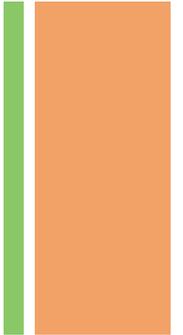
6. Assigning team leaders who are both task- and relationship-oriented. Both are key to being a successful team leader!

7. Building on heritage relationships.

8. Understanding role clarity and task ambiguity. Understanding roles and responsibilities is key, and essential for functional cooperation.



Create a collaborative team and guidelines



Collaborative teams almost always contribute to successful project outcomes and innovation.



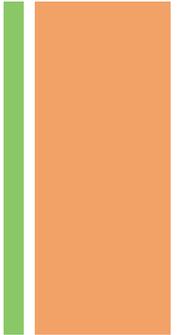
Have you ever worked on a team of very talented individuals who were outperformed by a team without such expectations of success? Why do you think that happened?



It might have been leadership or the team composition



The importance of leadership



Clearly people come in different flavours. For instance:

- Those that like to be more ordered and organised, use lists and schedules.
- Those that are more gregarious and prefer to work things out with others.
- By contrast, those that are perhaps more withdrawn and prefer to process and think things through individually before sharing their ideas.
- Creative, ideas types that are not so practical in their approach.



How will you improve communication?

Tip #1: Know who you're talking to (and how they like to communicate – do they like to chat or would they prefer an email?)

Tip #2: Use simple, straightforward language (say just enough to get your point across)

Tip #3: Engage your listeners in the conversation (Request feedback)

Tip #4: Respond when addressed (so they understand that you heard their message)

Tip #5: Make sure you are understood (look for signs that people understand you)



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Innovation and creativity mentality
advancement in SMEs

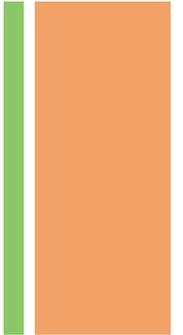
Source: <https://vanessapalier.wordpress.com/2014/02/07/components-of-communication/>



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How will you improve communication?



Tip **#6**: Develop your listening skills (don't spend your time thinking about what you will say next – listen to what is being said)

Tip **#7**: Watch for visual signs that your listener understands, agrees or disagrees with your message

Tip **#8**: Maintain eye contact

Tip **#9**: Respect your audience

Tip **#10**: Stay positive



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Source: <https://vanessapalier.wordpress.com/2014/02/07/components-of-communication/>



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Six hats games

PROCESS



Blue Hat - Process

Thinking about thinking.
What thinking is needed?
Organizing the thinking.
Planning for action.

CREATIVITY



Green Hat - Creativity

Ideas, alternatives, possibilities.
Solutions to black hat problems.

FACTS



White Hat - Facts

Information and data.
Neutral and objective.
What do I know?
What do I need to find out?
How will I get the information I need?

BENEFITS



Yellow Hat - Benefits

Positives, plus points.
Why an idea is useful.
Logical reasons are given.

FEELINGS



Red Hat - Feelings

Intuition, hunches, gut instinct.
My feelings right now.
Feelings can change.
No reasons are given.

CAUTIONS



Black Hat - Cautions

Difficulties, weaknesses, dangers.
Spotting the risks.
Logical reasons are given.

Learning Aids

You can also find more about collaboration in INCREMENTA guidebook on pages 12-21

Topic review

Choose collaboration type and create guidelines

Create a collaborative team and guidelines

The importance of leadership

How to improve communication and communication tips